

How Did We Do It? New Facility. New Market. A Shoestring Budget to Launch.

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Outline/Agenda

- UT Southwestern Medical Center Expanding Our D/FW Physical Presence
- New RedBird Ambulatory Center Going Beyond a Facility Opening
- Understanding Stakeholders
- Giving Outreach and Marketing a Voice
 Planning & Positioning
- Surprises Along the Way
- Scaling Engagement Old & New Friends
- Results
- Key Takeaways



Learning Objectives

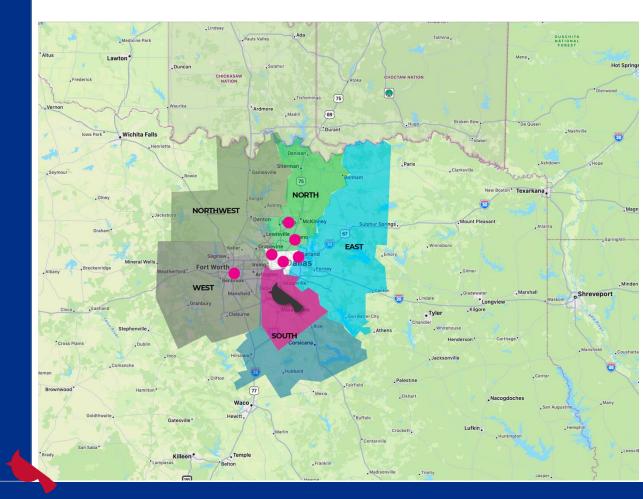
- 1. Creating influence to give marketing and outreach a voice
- 2. Appreciating the uniqueness of facility launches vis-à-vis other marketing activities
- 3. Understanding how the right technology partners creates opportunities to scale patient engagement strategies to reach stakeholders and attract patients





Expanding UT Southwestern's Physical Presence In Dallas/Fort Worth

150,000 Square Foot Multidisciplinary Ambulatory Center



State-of-the-Art Regional Medical Center Serving Southern Sector Communities



UT Southwestern Medical Center at RedBird Going Beyond a New Facility Opening

RedBird Programing

Extends UT Southwestern Network of Care

- Primary Care
- Neurology
- General Cardiology
- Cancer
- Infusion Therapy
- Women's Services

- Mammography
- Advanced Imaging
- Pharmacy
- Diabetes Management
- Culinary Medicine



Mamografía de última generación

UTSouthwestern Medical Center



Diverse Community

- 220K approximate insured population
 - 62% Insured
 - 38% Underinsured or Uninsured
- All backgrounds, income levels, ethnicities, occupations, religious beliefs
- Largest area of middle-income households in Dallas
- Approximately 14K current UTSW patients in service area
- IK+ UTSW employees



Reimagine RedBird

Redevelopment of Historic RedBird Mall

- Creating destinations, critical mass, and additional density
 - Businesses/Employment
 - Restaurants
 - Retail
 - Housing
 - Health Care



Understanding Stakeholders



Gaining Insights

- Pre-Pandemic
 - Pre-Construction Listening Sessions
- Pandemic
 - Online Focus Groups
 - Government Officials Outreach
 - Business & Chamber Meetings



Giving Outreach and Marketing a Voice. Planning & Positioning



Bringing our best to you at RedBird. Opening Summer 2022

UT Southwestern Medical Center



Internal Team & Partners



External

Community Skepticism About UT Southwestern & RedBird Location

Internal

Misconceptions About RedBird Community & UT Southwestern Opportunities



Building Our Narrative. Staying On Message

We're Bringing Our Best to RedBird ... a Commitment to Excellence, Innovation and First-Class Care.

Nationally ranked care. Outstanding new location.

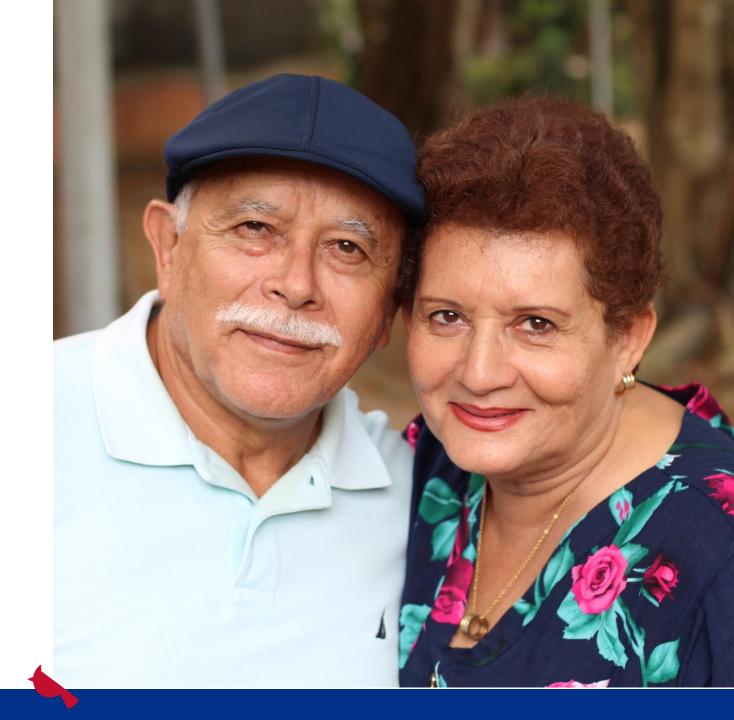
Open July 2022 RedBird

UT Southwestern Medical Center

Surprises Along the Way!



Scaling Engagement. Old Friends & New Friends



Juggling Change

Reshaping Our Approach



Elected Officials Neighborhood Organizations & Homeowners Associations



RedBird Community Forum 20 Leaders & Influencers

20 Leaders & Influence

Outreach to Churches



Businesses & Chambers



Engaging Influencers & Leaders

Hiring Event

Regional Business Groups Municipalities Texas Workforce Commission UT Southwestern HR

Join our RedBird team





Promoting Opportunity

- 23 Historically Underutilized Businesses & Minority and Women-Owned Businesses Providing Services and/or Materials for Construction
 - \$35+ Million Finish Out
 - \$18.5 Million Contracted with HUB/MWBEs -- Providing Services and/or Materials for Construction

Updating Community Leaders & Influencers

- Build Interest
- Communicate Progress
- Reinforce UT Southwestern Medical Excellence
- Bolster Information Sharing

REDBIRD NEWS & UPDATES



UT Southwestern Medical Center at RedBird Set to Open Next Summer

We're transforming our new home at RedBird to become a state-of-the-art regional medical center. Our goal is to join the Southern Dalas County community and make UT Southwestern's best-in-class care more accessible and convenient for people who live and work in the area. The new medical offices will be part of the triumphant return of RedBird, a historic mixed-use development in Southwestern Dallas County.

A broad range of first-class care will be offered to prevent and treat illnesses. This includes

primary care, along with heart, cancer, and neurology - all specialties ranked among the nation's top 25 programs by U.S. News & World Report. Diabetes management, advanced imaging, mammography, infusion therapy, lab and pharmacy services, among others will also be offered.

Whether a patient needs help managing high blood pressure medications, understanding long-term COVID-19 health issues, or receiving cancer treatments, they can expect to receive expert care from UT Southwestern RedBird's doctors, nurses, and other members of the medical team.

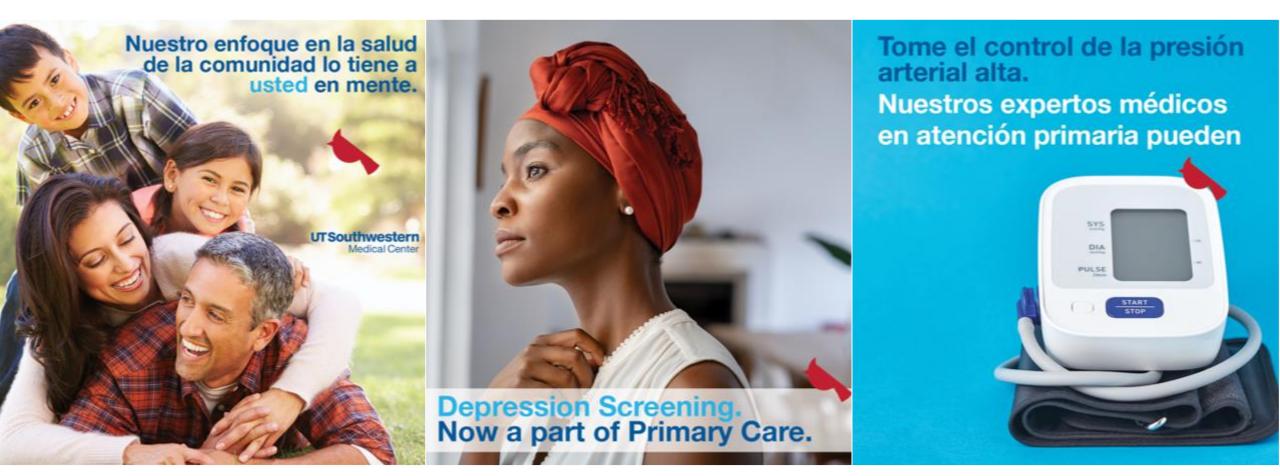


UT Southwestern Redited how story atrian will feature an open air design with welcoming swatts of natural light.

Strength of Social Media



Reaching Diverse Audiences



Building Employee Allies

- 23,000 UT Southwestern Employees
 - Community Members
 - Business Resource Groups
 - Employee Advisory Council





8.28.22 First Patient Day

Traditional Opening Events





Saturday | Sept. 17, 2022 | 10 am – 2 pm 3450 W. Camp Wisdom Road, Dallas, Texas 75237

Celebration

HealthFest: 2000+ Attendees



Bringing Our Best to RedBird

- Community Excitement
- Physicians Patient Appointments
- Health Information Sessions at Capacity
- 200+ Employee Volunteers
- 20+ Community Partners
- VIP Attendees



How'd We Do It? New Friends. Old Friends.





Key Results

Median **social media engagement rate** on social media was **3%**, much higher than the industry rate of .0022%

Strong HealthFest ROI with more than 32% of attendees tracked converted to patient appointments as of June 2023

UT Southwestern RedBird services and physicians receiving overwhelmingly positive ratings from patients



Three Key Takeaways

- 1. Be a Source of Strategic Information
 - Listening Sessions
 - Focus Groups
 - Ongoing Community Input/Community Forum
- 2. Scale Connections Sources
 - Social Media
 - Identify and Activate Initiatives with Select Community Partners
- 3. Create Excitement
 - Internal & External
 - Wow Factor Event Opening Celebration







Questions?

Please be sure to complete the session evaluation!

