

### **Create a Next Generation User Experience for Potential Employees with Digital Marketing**

Ben Dillon, Chief Executive Officer, Geonetric



### **Speaker Biography(s)**



Ben Dillon **CEO, Geonetric** 



- SHSMD Past President
- Healthcare Internet Hall of Fame 2022 Inductee
- eHealthcare Strategy & Trends
  - Editorial Advisory Board



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- Overall shortage of nurses in 2022: 1.1 Million
- One in four nursing positions in the US is open
- Half of healthcare workers feel burned out
- 39% feel that the American healthcare system is on the verge of collapse

Source: <u>https://www.ipsos.com/en-us/news-polls/usa-today-ipsos-healthcare-workers-covid19-poll-022222</u>

Source: https://www.usnews.com/news/health-news/articles/2022-07-28/staff-shortages-choking-u-s-health-care-system



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### **Long-term challenges**

- 92,000 Respiratory therapists will retire by 2030
- 275,000 more nurses will be required by 2030
- Nearly a third of nurses say that they're likely to leave their career in 2023
- 36% of hospital nurses say they will stay in nursing but "not where they are today"

Source: <a href="https://www.ncbi.nlm.nih.gov/books/NBK493175/">https://www.ncbi.nlm.nih.gov/books/NBK493175/</a>



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Source:https://www.npr.org/2023/05/02/1173107527/nursi ng-staffing-crisis



#### **Our Integrated Health Network**





#### Our Team

- 13,000 employees
- 1,800 physician partners
- 1,000 volunteers

#### Our Facilities

- 5 hospitals
- 7 urgent care centers
- 6 ambulatory care centers
- 3 outpatient surgery center
- More than 120 physician practices



# Marketing can't fix the problem... But we can help

### **Project Origins**

Create a consistent and holistic experience for both job seekers and current employees from the day they start their career at Cone until the day they leave.



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### Marketing's Role in Recruiting

Awareness







Employer Brand









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#### **New Strategic Plan**

On December 14, 2021, the Cone Health Board of Trustees approved our FY22 Strategic Plan, which supports our brand promise, purpose and vision. The new plan articulates how we can bring forward and execute on a winning aspiration, build on our current strengths, and create a future state where the entire health care system can move from success to significance. Our Winning Aspiration: Cone Health improves the daily lives of people in our communities through a set of connected health care, insurance and wellness products.

The FY22 strategic plan contains four new strategic priorities, key activities for execution over the next 3 years and key metrics. Over the past 12 months, team members throughout the system and members of our Enterprise Leadership Team have led bodies of work and created actionable plans with one goal in mind — we are building the future, not just of Cone Health, but of health care.

#### HEALTHY

Improve the health and well-being of all our communities and consumers



#### TRANSFORMATION TO VALUE

Transform our clinical and business models to excel in value-based care



#### FUTURE READY WORKPLACE

Become a future focused organization through evolving our culture, developing our people, and leveraging our capabilities

#### CONSUMER-DRIVEN BRAND EXPERIENCE

Design and establish our Brand Experience to foster consumer loyalty and business growth



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#### **Future Ready Workplace**

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Michelle Adamolekun and Mandy Eaton (Enterprise Leadership Team Champions)

Future Ready Workplace is our strategic priority that defines how Cone Health will win by becoming a future-focused organization as we evolve our culture, develop our people and leverage our capabilities. We began implementing several tactics designed to accomplish the priority for the health care system.

- Our culture assessment tactic is integral to understanding the current state of our culture. Based on the results, we will
  design a culture from the lens of our desired future. This "culture-by-design" approach better positions us to realize our
  vision, strategy and intended results, and gives access to extraordinary accomplishment beyond the predictable.
- Our Work w/you tactic leverages key learning from our experiences throughout the pandemic to shape and envision how our workforce will work in the future. By reimagining how and where work gets done, Cone Health will be better positioned to improve work-life integration and operational effectiveness and reduce our real estate footprint.
- Our Engagement Governance tactic creates the infrastructure to enable enterprise-wide collaboration of teams focused on improving engagement as measured by organizational commitment, job satisfaction and resiliency.

As health care transforms, our workplace and workforce must transform with it to meet the needs of the communities we serve.





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Cone Health is committed to a culture of well-being where all employees can live their best lives.





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### **Extending the Brand**



we're leading the way w/you Search Jobs





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### UX ASSESSMENT



# How easily can consumers interact with your website?

#### **Approach**

- User experience experts assess your website based on industry best practices
- Focus on core user experience (UX) factors: Usability, accessibility, findability, and content voice, tone and messaging
- Rank severity of findings





# Were there things working well?



# Simple and Engaging Experience



# UI Interactions are Consistent and Conventional

#### **Buttons – regular vs large**

The large buttons seem unnecessary when the regular sized buttons do the same job.

Instead of using size to draw the users' attention, try a different color with plenty of white space.



# Most Important - Ease of finding a job

- Homepage prominently displays:
  - Job search tool
  - Job categories
- Allows users to choose to search or browse, depending on preference and knowledge of desired opportunity







# Opportunities



## Opportunities: Mobile Experience



#### Recommendation



# Ease of applying for a job: Mobile device

- Error message:
  - After tapping Apply Now button on 3 job listings, we saw an error message on css-conehealthprd.inforcloudsuite.com indicating "This position is no longer available."
  - This error message *didn't* display when we tried to apply for the same job listings on desktop.
- About half of traffic to careers.conehealth.com is mobile, meaning a sizable part of your audience may face or have faced a major obstacle to applying.

The Network for Exceptional Care	=
Keyword, Job Title, Skills, Req Number	
Select Location	•
Find Jobs	
PT Relief Tier 1- AP Rehab	
Facility: Annie Penn City: Reidsville	
Certified Pharmacy Technician	
Facility: Alamance Regional Medical Center City: Burlington	
Surgical Tech II - Wesley Long Operating Room	
Facility: Wesley Long Hospital City: Greensboro	

# **Opportunities:** Navigation

Are UI interactions consistent and conventional?

Main navigation item lacks arrow to indicate dropdown menu



conehealth.com



# **Opportunities:** Navigation

\* The logo and main navigation seem to get lost in the banner and compete with the main call to action.



 Having the white background on the header at all times provides separation from the banner allowing users to easily identify actions of both.



# Ease of applying for a job

 ✓ Prominent Apply Now button on careers.conehealth.com facilitates conversions

 No indication this button is only for external applicants



For current employee, please stop here and log on to Cone Health Employee Space



# Redesign Highlights





# Diversity, Equity, & Inclusion





























### **New Mobile Experience**





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### **Rethinking Navigation**

		Internal Candidate Login   External Candidate Login Q
CONE HEALTH.	Search Jobs 👝 Events	Working at Cone Health 🗸 Benefits 🗸 How to Apply
	Career Areas	
	Physicians	🚺 we're
	Professional Training	leading the way
HER CONT	Students & Volunteers	w/you
	× close	Search Jobs



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#### **Join Our Team**

Contribute to Cone Health's culture of exceptional care.

See Corporate & Professional Jobs

Already an employee? Log in.

One experience leading to two different journeys



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#### Chatbot

CONE HEALTH.	- ×
Today 04:26 PI	•
	Test Testing
	Joined the chat!
	04:26 PM
Hi! I'm CHRIS, your digital recruiter. Feel free to ask me any questions you have about careers at Cone Health!	
04:26 PM	
	~
Type your message	Þ



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### **Integrating Events and Stories**

#### Employee Stories

Every day, over 13,000 members of the Cone Health family are making a positive impact on the lives of patients, neighbors and colleagues.

**Read their stories** 



Jason | Systems Engineer Lead

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#### **Upcoming Events**





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#### **Events**

#### **Event Search Results**

Class & Event Categories For Job Seekers Search in  $\mathbf{T}$ For Employees For Job Seekers August 2023 September 2023 Health Education for Employees Sun Mon Tue Wed Thu Fri Sat Sun Mon Tue Wed Thu Fri Sat LiveLifeWell Cooking Classes 2 3 4 5 2 9 10 11 12 6 8 3 7 8 9 7 4 5 6 14 15 **16 17** 18 19 10 11 12 13 14 15 16

13

20 21 22 23 24 25 26

-

27 28 29 30 31

Cone Health Virtual Hiring Event - Clinical NT/CNA, CMA, LPN, Other Clinical Roles

UNC Greensboro School of Nursing Class

UNCG Students informational presentation on Cone

**Presentation** 

Health Residency program.

Elon Nursing Career Day Elon Nursing Career Day 9/6/2023

17 18 19 20 21 22 23

24 25 26 27 28 29 30

#### Wesley Long Onsite Clinical Hiring Event

Hiring for LPNs, NTs/CNAs, and other clinical positions



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#### **Employee Stories**

Find out what nurses like you enjoy about serving at Cone Health.





#### **Stories**



Home / Working at Cone Health / Employee Stories / ED Teammates

Published on June 29, 2023

#### **Emergency Department**

Teammates



The environment here in the Emergency Department at Cone Health is really great, and we all support each other in every way we can. We have to rely on each other a lot throughout the day, as we never know what may walk through the door. Having a team that we can trust and works well together is critical to the day-to-day operations.

Cone Health is a great place for people who want to work as a part of a team. We work together, offer guidance, and ensure no patient goes unnoticed or unattended. The trust we have built with each other helps us to provide the best possible care, even in the most challenging situations.

Evette has been here at Cone Health the longest -31 years! She is a great example of camaraderic and leadership within the Cone Health system. We all enjoy being a part of her team. Our group works hard every day and we enjoy being in a field where we can consistently help others.





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View Our Open Positions



Results:

## 93% increase in sessions in the quarter following launch



#### **Next Phase**

Entry-level engagement

- Current Undergraduate and Graduate Students
- New Graduates and Early Career Professionals
- Administrative Fellows Page



### What Can Digital Do To Help HR Today?

- Commit to a robust online experience
- Use a UX Assessment to set a baseline
- Extend the brand with messaging to employees
- Show don't tell
- Employer of choice strategy





# **Questions?**

Please be sure to complete the session evaluation!

